# CONTACT

MAGAZINE FOR AND ABOUT MEMBERS OF THE 349<sup>TH</sup> AIR MOBILITY WING TRAVIS AIR FORCE BASE, CALIFORNIA

Vol. 17, No. 9 OCTOBER 1999



AERIAL PORTERS PARTICIPATE IN PRO PATRIA IV

SEE STORY AND PHOTOS, PG. 6-7

## COMMANDER'S CORNER

### by Col. Gerald A. Black 349th Air Mobility Wing Commander

Traditionally, we in the military observe more change in October than January as the new budget kicks in and the books are closed on funding and programs. We begin a new annual tour cycle and ancillary training requirements once again fill the calendar. Flu shots await us all. The days are shortening, kids are back in school, and all signs point to the change in season.

Fall will see the start of some notable changes in the 349<sup>th</sup> too. Col. Derby Wright, Operations Group commander, is off to Puerto Rico, to be replaced by Col. Ronald Rutland. The Support Group will lose several key people, including its commander, deputy commander and the Communications Squadron commander, when Col. John Wagnitz retires this month, and Lt. Cols. Don Howell and Steve Silen retire in December. Senior

Master Sgt. Bob Lamm, chief of information systems and another longtime wing member, also retires this month.

That's a lot of change, especially for one group. And while we will certainly miss these old friends, the wing mission will carry on, un-

changed. For that is the nature (and the strength) of the military: as people move on, others fill their place. The continuity is assured.

As we move toward the millennium the pace of change seems to accelerate. This continuity of mission grows even more important. 349<sup>th</sup> people will still fly and maintain aircraft. They will continue to pay us and keep us healthy. They will continue to provide sound leadership and direction. The old saying is still true today: "The more things change, the more they stay the same."

# COMMAND CHIEF MASTER SERGEANT'S CORNER

### by Chief Master Sgt. Anthony L. Maddux Command Chief Master Sgt.

The Air Force is always setting new standards to ensure equitable treatment of people to enhance morale and unit effectiveness. The focus is on eliminating discrimination and harassment and enhancing professional opportunities. Air Force leaders at all levels are getting the word out, discrimination and harassment have no place in our profession and will not be tolerated. This is a very clear policy. The Equal Opportunity Training EOT 2000 is just one example of a recently implemented program designed to educate our people.

Correspondingly, we can't keep good people unless they are continually challenged. Air Force opportunities for professional growth have been clarified and expanded. Past initiatives have resulted in professional development programs that will assist our people and reduce uncertainties concerning requirements for advancement. The Human Resources Development Council, mentoring programs and the recent interest in reviewing our enlisted promotion system are all examples of the results of these initiatives.

The Air Force provides world-class training and educational opportunities for all its people. Future Air Force missions demand our airmen push new intellectual horizons, both vocational and academic. We do approach

this objective systematically, through life-cycle education and training systems tailored to meet the requirements of our different career fields.

We also have expanded opportunities for higher educa-

tion through our Community College of the Air Force and Montgomery GI Bill programs. As a result of our programs, we are the best-educated military service in the world.

A few weeks ago I had the privilege of sharing dinner with Chief Paul Airey, the first Chief Master Sergeant of the Air Force. Chief Airey was one of the very first to sponsor the development and implementation of Professional Military Education for enlisted personnel. I personally believe Chief Airey to be the foundation of today's Noncommissioned Officer.

I asked him what he felt was the biggest difference between the people today and during his tenure. He said, "The people are about the same. The difference today is people do receive a whole lot more training. Our Air Force has the best trained people in the world." I totally agree with the Chief. We do have the best training and people. We are proud of the accomplishments of our people, and we will continue to provide education opportunities at all levels.

### CONTACT

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STAFF SGT. RENE G. STEINHAUER III,
AEROMEDICAL TECHNICIAN, 349<sup>TH</sup> AEROMEDICAL EVACUATION SQUADRON, TAKES
COVER BEHIND A TREE DURING THE PRO
PATRIA EXERCISE AT BEALE AIR FORCE
BASE, CALIF.

(PHOTO BY MAJ. ANNE F. MACDONALD)

# Quartet wins top awards

### by Staff Sgt. Shayne Sewell

Medical personnel from the 349th Air Mobility Wing Medical Group dominated the 1998 Air Force Reserve Command Medical Awards competition.

The winners will receive their awards from the Association of Military Surgeon's of the United States Nov. 10 in Anaheim, Calif.

Outstanding Reserve Medical Quality Initiative
Lt. Col. Jody C. Cook
349th Contingency Hospital



It's really wonderful for the unit to be recognized, because I'm really accepting the award on behalf of the entire squadron.

While I may have been chief of quality services, the award could not have been achieved without the buy-in of the leadership and squadron members.

Outstanding Reserve Officer Assigned to a Deployable Medical Unit Maj. Fawn L. McCloud

349th Aeromedical Staging Squadron

the fact that I had unit support was like the icing on the cake. I was very flattered that the unit thought enough of me to put me in for this award.





Outstanding Reserve Officer Assigned to an ASTS Unit Capt. Terry T. Cotter 349th Aeromedical Staging Squadron

Wy excitement was only over-shadowed by the extent that the 349th Medical Group dominated the medical awards in AFRC this year. I am proud to belong to such an elite and talented group of medical professionals. 99

Outstanding Air Reserve Technician Noncommissioned Officer Chief Master Sgt. Michael E. McGillivray 349th Contingency Hospital

66 I am thrilled to get the award. I certainly could not have accomplished all I have without the unit's backing and support. 99





### Employers see first hand what reservists do

### by Technical Sgt. Marvin Meek

"This place is certainly more than I expected, but it's the people I am most impressed with," said Kathy Gardner, one of 26 civilian employers who participated in the 349th Operations Group Employer Appreciation Day, on Sept. 18.

The main attraction of each Employer Appreciation Day is a flight on one of the wing's C-5s or KC-10s. However, by the end of the day, it's the reservists themselves who steal the show. "Everyone has been so warm and receptive. You can see that reservists are very proud of what they do and are very committed," Gardner commented.

Gardner and her 40-member staff operate a triage and advice help line at Children's Hospital in Oakland, Calif. She has more than 15 years of experience working in emergency rooms and trauma centers in the Bay Area. One of her employees is Lt. Col. Karen S. Webb, flight nurse, 349th Aeromedical Staging Squadron, who arranged for Gardner to attend the event.

"Kathy is so excited about this

opportunity and so am I," said Webb. "Kathy is great to work for because she understands and appreciates the type of commitment that we must have in order to be successful," she added.

To educate the employers, the



Lt. Col. Karen Webb (left), and her civilian employer, Kathy Gardner.

349<sup>th</sup> Operations Group scheduled a training flight featuring an aerial refueling mission over northern California and Oregon.

Before the flight, Maj. Mark Kleinman, the event's project officer, thanked the employers for their commitment to their citizen airmen employees. "We invite you to observe the hard work and dedication of our citizen airmen who live, work and raise families in this area. This is just one way of saying 'Thank you' for your support," said Kleinman.

Jeff Doyle, a field services manager for Xerox Corporation, attended Employer Appreciation Day as the guest of Senior Master Sgt. Charles Spier, a member of the 301<sup>st</sup> Airlift Squadron.

The way the people at Travis interact with each other impressed Doyle. "This morning, when I drove up to the gate, the military police were very polite and professional. As I drove through the base, I could see that the facilities were well maintained. Most of all, I was really impressed with how the people here treat each other," Doyle said.

"Xerox has more than 500 employees in this region and 38 of them are reservists. The skills they learn in the Reserve help make them effective at Xerox as well. Chuck is a great employee," he added.

To find out when your squadron is hosting an Employer Appreciation Day, contact the Public Affairs Office, (707) 424-3936. ★

### KC-10 unit wins maintenance effectiveness award

### by Staff Sgt. Patti Holloway

embers of the 749<sup>th</sup> Aircraft Generation Squadron, in partnership with the 660<sup>th</sup> Aircraft Generation Squadron of the 60<sup>th</sup> Air Mobility Wing, won the 1998 Secretary of Defense Maintenance Effectiveness Award for a medium-size unit.

This award has been one of several steps in validating the initiative, teamwork and performance of these professional men and women.

"Wow! This is truly the greatest honor," said Chief Master Sgt. Gary T. Runow, 749th maintenance superintendent. "I think this is

proof that the reserve/active duty partnership works well and there are no 'one man armies,'" Runow said.

The units participated in Operations Phoenix Scorpion I, the enforcement of United Nations inspections in Iraq, and Southern Watch, the U.N. imposed no-fly-zone over southern Iraq.

Besides dedication to their military mission, the 749th and 660th also show remarkable commitment to local communities. They raise funds to support the Travis Fisher House, a lodging facility for the families of terminally ill patients at David Grant Medical Center, and the units assist Lillian's Green Thumb Project, an organization that provides fresh

vegetables to the homeless and elderly throughout Solano County.

"The close working relationship developed between the reserve and active duty personnel has resulted in a dedicated and seamless workforce. I am proud to have had the opportunity to work with such a professional team," said Maj. John Korach, commander, 749th AGS.

Competition from this point takes on a heightened challenge, as the 749<sup>th</sup> and 660<sup>th</sup> AGS compete against award winners from maintenance units of all sizes in the Navy, Marines, Army and Air Force for the overall maintenance effectiveness award. The results will be announced later this year.



## Aerial Porters move out

### Story by Technical Sgt. Marvin Meek

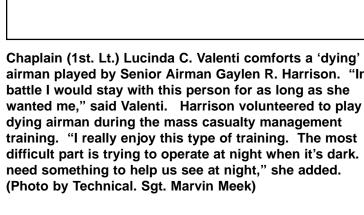
For the second time this year, the 45th Aerial Port Squadron packed its bags, picked up mobility gear and MREs, and headed out to the field for a taste of real-world action during Operation Pro Patria IV.

The three-day scenario, Sept. 10-12 at Beale Air Force Base, Calif., featured a mobility line, airlift courtesy of the 312th Airlift Squadron, chemical attack response exercises, and air base defense training. Amidst all the pyrotechnics, simulated live fire, "gas" attacks, heat and rattlesnakes, the aerial porters had to perform their usual air terminal operations in a hangar equipped with minimal equipment.

Pro Patria IV was designed to give 45th commanders and supervisors a taste of real-world action under field conditions, based on scenarios that are likely under the Expeditionary Aerospace Force concept. "They will gain experience in making decisions despite miscommunication or lack of information, under stressful conditions," said Master Sgt. John French, 45th APS air transportation superintendent. "We want people to think on their feet, to react quickly to rapidly changing situations," said French, who has designed and coordinated nearly two dozen such exercises.

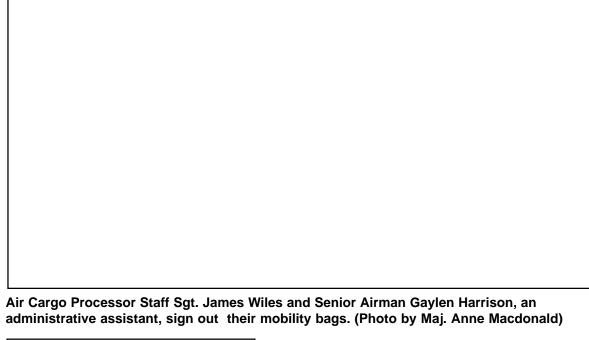
By Sept. 12, everyone was back at Travis, tired, dirty, but still gung-ho and enthusiastic, according to Maj. Dennis Butler, 45th APS commander. "They had a great time, and learned a lot. In fact, I'd like to crank up the 'mobility machine' every month, exercising more often with smaller groups. That way, everyone stays familiar with the procedures."

Technical Sgt. Flaviano Ramos, a special handling supervisor, checks his weapon as he prepares to guard the perimeter. (Photo by Maj. Anne Macdonald)





# for some real-world action





Staff Sgt. Jaime Garcia, a cargo processing superintendent, adjusts the straps on his flak vest. (Photo by Maj. Anne Macdonald)

Technical Sgt. Alex Fernandez, an aircraft loader supervisor, watches for infiltrators from a sandbagged perimeter post. (Photo by Maj. Anne Macdonald)

# I want my name in lights!

### by Staff Sgt. Patti Holloway

ave you just arrived on station? Been recently promoted? Received an award or decoration? Graduated? Participated in a joint exercise? OK, maybe these events won't get your name in lights but they could get your name in your local newspaper with the Hometown News Release program.

Have you ever wondered how people get their military accomplishments published? Well, I'll let you in on a secret – they do it for themselves! I know – just what you wanted to hear – that "more with less" thing. But this is the way for you to brag about yourself, show off a little for all your hard work and actually get it publicized!

Now you're asking, what's the catch? Just one – you have to fill out a Hometown News Release Information form (DD Form 2266) within 30 days of your promotion, award or event and submit it to the 349<sup>th</sup> Public Affairs office. It really is that easy and it only takes a few moments to fill in the blanks.

Some of you who have participated in this program might wonder about the "black hole" where hometown news release forms seem to be devoured once they leave the public affairs office.

Those who see their stories in print often complain about the process involved from the time the form is filled out until the time you see it in your local newspaper. To clear up any misconceptions here is how the process works. When the DD Form 2266s are received at the print News Division at Kelly Air Force Base, Texas, they

are counted, stamped, coded, and entered into the computer. Each batch of stories is assigned a batch number and given to a composer where the information on the form is entered into a database and merged with the appropriate stock story.

Once the batch of stories is composed, it is sent to the quality control branch where a proofreader will check for spelling and grammar errors, and ensure the proper stock story was picked up.

The batch is released to a marketing database containing close to 11,000 daily and weekly newspapers. The ZIP codes are matched and the newspaper is printed on each final news release. The news release is then sent out to the appropriate newspaper for print.

If you send forms with events outside the norm, simply attach a cover story or fact sheet explaining the event or award.

The Print News Division will write a stock story specifically for that event, award, or situation. The number one quality control measure to look for before submitting each form, though, is legibility. Make sure all the elements are complete and clearly readable.

Now that you know a little bit more of how the process works, you can pick up a DD Form 2266 at the Public Affairs Office, use the one on the opposite page or pull one off the Travis Intranet at <a href="http://w3.travis.af.mil/">http://w3.travis.af.mil/</a> under the forms and publications category.

Then, just drop it by the Public Affairs office, send it in BITCs, mail or fax it to (707) 424-1672 and we will do the rest. Questions? Call the Public Affairs office at (707) 424-3936. →

## Adopt-A-Plane at Travis Air Museum

349th Air Mobility Wing volunteers (from left), Staff Sgt. Loren Hanks, Technical Sgt. Alden Agustin, and Staff Sgt. Carmen Madia, all intelligence specialists, scrub clean a C-45H "Expeditor" which they nicknamed "Little Jeannie," at the Travis Air Museum. "Little Jeannie," weighs 9,300 pounds and stands 9 feet, 8 inches tall. The Adopt-A-Plane program allows anyone, any group, or any squadron, to volunteer to clean the museum's planes, typically four times a year. For more information about adopting a plane, please call the museum office at (707) 424-5605 or 2619.



Photo by Senior Master Sgt. Ronald Lake

### **FEATURE**

## Command sponsors 'Why I Serve' ESSAY CONTEST

**ROBINS AIR FORCE BASE, Ga. -** Air Force Reserve Command is sponsoring an essay contest, "Why I Serve," with the top three essays to be printed in the April 2000 issue of Citizen Airman magazine.

The contest is open to all unit reservists, individual mobilization augmentees and active-duty military members assigned to AFRC. Submissions must be typewritten and limited to no more than 250 words.

A person may enter only one essay, and each essay must be the work of one individual. All essays must include the author's full name, military rank, telephone number, home address and unit of assignment.

Entries may be submitted by regular mail to: HQ AFRC/PAP, 255 2nd Street, Robins Air Force Base, GA 31098-1637; via e-mail to: citizen.airman@afrc.af.mil; or by fax: DSN 497-0878 or (912) 327-0878.

Deadline is Dec. 31. Entries postmarked before that date will be accepted. A panel of judges made up of members of the Headquarters AFRC staff will select the winners. All decisions of the judges are final. The Citizen Airman staff has more information at DSN 497-1773 or (912) 327-1773.

### Publication of the Airman's Manual

General Michael E. Ryan sends this message regarding the new Airman's Manual (AFM 10-100):

"I am pleased to announce the publication of the Airman's Manual.

"This manual, designed to fit easily in the pockets of flight suits and BDUs, provides each airman with a single source reference for critical expeditionary deployment information including force protection, first aid, chemical warfare defense, bare base beddown requirements and other combat survival skills.

"The Airman's Manual is an excellent training tool. I expect commanders and supervisors in all units to incorporate this manual into their training programs. Its design makes it appropriate for use everywhere, whether in a defensive fighting position on the perimeter of a bare base or in a classroom during basic military training.

"The Airman's Manual is a vital resource for expeditionary aerospace force operations. It is truly a survival manual for everyone on the Air Force team. Learn it. Use it."

### **ELECTION CAMPAIGN DO'S AND DON'TS**

**WASHINGTON** - As election campaigns heat up, military members need to know the guidelines concerning political activities. While it is a civic duty for service members to exercise their democratic rights to vote, certain political activities are off limits, say Air Force legal officials.

These rules also apply to reservists on active duty or while in uniform. However, there are some exceptions for reservists on active duty for 30 days or less. They should contact their legal office to address these exceptions individually, advise legal officials at Headquarters Air Force Reserve Command, Robins Air Force Base, Ga.

Restrictions on election campaign activities are aimed at keeping the military a politically neutral entity by avoiding partisan politics. They are stated in Air Force Instruction 51-902 and in Department of Defense Directive 1344.10. Prohibited partisan political activities include soliciting votes for a particular candidate or political issue, soliciting or receiving campaign contributions from other military members or civilian employees, and selling tickets or promoting political dinners and fund-raising events. Service members may not attend political events in uniform or speak before a political gathering as an advocate of a political party or candidate.

Additionally, they may not distribute petitions, literature and buttons, nor can they perform clerical or other duties for a partisan, political committee during the campaign or on election day. Such issues can create divisiveness among service members, and there is a potential for undue influence over subordinates' political choices. This potentially undermines morale, explained officials who also remind members to keep in mind the armed forces are under the control of elected civilian officials and should not appear to support particular candidates or issues.

Military members may, however, engage in certain political activities. They may register, then vote for the candidates and issues of their choice. Personal opinions may be expressed about issues and candidates, but not as a representative of the military. Along the same lines, letters may be written to editors of periodicals expressing personal views, taking care to limit such articles to public, nonpartisan issues and signing it personally - not as a military member.

Attending rallies and meetings of political clubs, as well as wearing political badges or buttons, is also permissible when not in uniform. Service members may also display political bumper stickers on their personal vehicles. Additionally, while all service members are entitled to their opinions, using contemptuous words against the president and certain other government officials is a violation of the Uniform Code of Military Justice.

Military members may make monetary political contributions, subject to some limitations concerning contribution recipients and dollar amounts. Contributions to a political party or committee that favors a particular candidate are not prohibited, but direct contributions to a political candidate are prohibited.

More information about political activities is available at the 349th Air Mobility Wing legal office.

If you have any questions please call (707) 424-1331.

## AEROSPACE EXPEDITIONARY FORCE POLICY SET

### by Maj. Gen. James E. Sherrard III.

agreement concerns.

October 1999 marks a major
milestone for the Air Force and the Air
Force Reserve as we begin the transition to the Aerospace
Expeditionary Force. Execution of this concept will
require us to change the way we currently do business.
Air Force reserve members being ordered to active duty in
support of AEF will be placed on Military Personnel
Appropriation orders. Transportation and per diem fund
cites will be provided by the active duty along with the
MPA mandays. Having one consistent policy will give
everyone the time needed to plan and program actions
necessary to implement AEF tasking in a timely manner.
Additionally, using MPA funded orders satisfies Commander-in-Chief requirements and Status of Forces

One of the cornerstones of AEF is predictable theater rotation for all airmen. To make this a reality, Air Force Reserve Command must play a significant role in the deployments. For planning purposes, we have committed to a minimum of 15 days (in country) per deploying member. Tours in excess of the statutory 15 days must be accomplished by volunteers. Those deploying to the area of responsibility may, with the members' concurrence, be required to serve up to 19 days to allow for travel time. Longer tours may be available for volunteers with all extensions coinciding with transportation cycles. Tours of duty in support of AEFs may be in lieu of annual tour requirements. Members may request in advance that this tour be substituted for their annual tour. Commanders having a need for reservists to perform an annual tour, in addition to the AEF deployment, may do so only as a voluntary action.

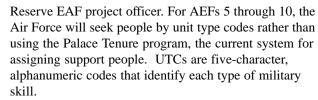
Expectations for AFRC are high; I have great confidence in our ability to make a seamless transition to the AEF and meet the challenges.

## RESERVE'S SUPPORT ROLE EXPANDS UNDER **EAF**

**ROBINS AIR FORCE BASE, Ga.** - Air Force Reserve Command will perform a greater support role during contingency operations under the Expeditionary Aerospace Force concept.

As of Aug. 24, about 400 reservists with expeditionary combat support skills will participate in Aerospace Expeditionary Forces 1-4 from Oct. 1 to Feb. 29. As providers of base operating support, ECS people include civil engineers, security force members, financial managers, personnel specialists and aerial porters.

"The Air Force went to the air reserve components first to fill AEFs 1 through 4," said Lt. Col. John Woerly,



To help match ECS reservists with requirements, the Reserve has developed a unit sourcing template. The 439th Airlift Wing, Westover Air Reserve Base, Mass., and the 433rd AW, Kelly AFB, Texas, have been identified for AEFs 1 and 2. The 911th AW, Pittsburgh International Airport Air Reserve Station, Pa., and the 507th Air Refueling Wing, Tinker AFB, Okla., are covering AEFs 3 and 4.

"The active force has been happy with the aviation support the Reserve has provided during contingencies," Woerly said. "It should be happy with the ECS that our people can provide. If reservists are not used to support real-world contingencies, there may not be a need to keep them," he explained. "EAF participation will also give them a theater perspective and may give some an opportunity to use state-of-the-art equipment they don't have access to in their unit."

### AFRC AIRCRAFT AND CREWS SUPPORT AEFS

ROBINS AIR FORCE BASE, Ga. - From the start, reservists and aircraft from Air Force Reserve Command will play an integral role in air operations in support of the Air Force's Expeditionary Aerospace Force. As the lead Reserve unit, the 926th Fighter Wing, NAS JRB New Orleans, will primarily support the first 30 days of AEF 1. The 442nd FW, Whiteman AFB, Mo., will cover the second month. Six Reserve pilots, supported by aircraft maintainers, will be deployed at any given time during AEF 1 and will share aircraft and equipment with the active-duty unit as a "rainbow" organization.

"Our aircrews and aircraft maintainers are used to rainbow packages," said Lt. Col. John Woerly, Reserve EAF project officer. "The Reserve and Air National Guard have been sharing equipment and intermingling crews on deployments since the early 1990s." Woerly said the aircraft will remain in place during the AEF deployment period, saving millions of dollars in aviation fuel, maintenance, and paychecks by avoiding repeated trans-Atlantic flights. At many deployment locations, supporting equipment will stay overseas for even longer periods.

KC-10 aircrews from the Reserve's 514th Air Mobility Wing, McGuire AFB, N.J., will provide air refueling for AEFs 1, 5 and 9. The Reserve's 349th AMW, Travis AFB, will perform the same Operation Southern Watch job for AEFs 3 and 7.

As part of AEFs 1, 3, 5, 7 and 9, three to six Reserve C-130 airlift aircraft and four to eight crews along with aircraft maintainers will continue to deploy year round to Muniz ANG Base, Puerto Rico, in support of U.S. Southern Command's Operation Coronet Oak.

#### **Senior Master Sergeant**

Carlos E. Carrillo, 82<sup>nd</sup> APS (PEP) Norene R. Fluechtling, 749<sup>th</sup> AGS (PEP) Jeffery M. Lee, 45<sup>th</sup> APS Randolph K. May, 349<sup>th</sup> AGS William M. Novak, 45<sup>th</sup> APS

### PROMOTIONS

### EFFECTIVE SEPTEMBER 1

### PEP PROMOTIONS EFFECTIVE OCT. 1

#### **Master Sergeant**

Chris Aronis, 349th CRS (PEP) David M. Bablo, 70th ARS Theodore O. Bernier, 55th APS Clyde C. Dechant, 349th AGS (PEP) Dominick P. Doherty, 301st AS Scott R. Hagstrom, 349th AGS Carlos Hinestrosa, 349th AGS Terry G. Juran, 349th AGS Maria P.S.B. Melo, 301st AS John L. Moore, Jr., 79th ARS Mohammed Ougzin, 749th AGS (PEP) Benjamin V. Reed, 70th ARS (PEP) Philip S. Rios, Jr., 349th CES John B. Schardt, 55th APS Kirk D. Stewart, 349th AGS (PEP) David C. Turnage, 301st AS Michael C. Wieland, 349th CRS (PEP) William D. Ybona, 349th AGS

#### **Senior Airman**

Brandie J. Chancey, 349th ASTS Roberto R. Delacerda, 82nd APS Russell P. Downie, 349th EMS Christeena M. Hall, 349th ASTS Miriam M. Herrera, 349th MSS Tracy N. McCastle, 349th ASTS Jennifer N. Redway, 349th AES Kyle G. Satchwell, 349th LSS Christopher J. Thomas, 349th CRS

#### **Technical Sergeant**

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#### Staff Sergeant

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